Sheet Name	Status	Risk	Impact	Financial impact if known	Likelihoo	d Severity	Priority	Counter measures	Residual Likelihood	Residual Severity	Residual Priority	Category	Date identified	Author	Assigned to	Available to public	CMG Report type	Send to Audit Committee	Send to CMG	Send to CRMG	Strategic	Public RAID item	Strategic RAID item	Corp. Obj
Audit - RAID log Audit - RAID log	Active	Russian/Ukraine war	Finance -soaring inflation	n/k	Medium	High	Red	- Budgetary reprioritisation Experienced staff, review by Chief Auditor and buying-in resouce	Medium Medium	High	Red	Organisation	10/03/23	Tom Davies	Tom Davies Stephen Dodson,	TRUE	Report type	TRUE	CMG	CRMG	TRUE	Yes	Yes	6
Audit - RAID log	Increasing	Systems audit - Risks of not identifying key weaknesses, or threats in a constantly changing risk	- Loss of credibility of audit and false assurance	malicious cyber attack would cost something in the low	Medium	High	Red	Experienced staff, review by Chief Auditor and buying-in resouce	Medium	High	Red	Organisation	01/01/21	Tom Davies	Stephen Dodson, Tom Davies	TRUE		TRUE			TRUE	Yes	Yes	6
Building Surveyors - RAID log	Increasing	environment Treasury Management - Cost of borrowing	£64.689m borrowed at 31 March 2021 Operational borrowing limit	Emillions. Each £1m of new borrowing, financing an asset with a life of 40 years would cost the	Medium	High	Red	- Use of External Advisers – Link Asset Services - Ensure staff are well trained - Ensure adequate cover	Medium	Medium	Yellow	Business Organisation	01/01/21	Peter Grace	Kit Wheeler	TRUE		TRUE			TRUE	Yes	Yes	
		Increased borrowing or an increase in interest rates, plus eligibility to borrow from the Public Works Loan Board	£116m in 2021/22	40 years would cost the Council some 5%p.a. (based on a maturity loan with a 2.5% interest rate) i.e. £50,000 p.a.				- Ensure adequate cover - Trossury Management Strategy, Capital Strategy and Treasury Management Practices that are reviewed at least annually Use of Capital Receipts																6
Business Support - RAID log	Active	Breach of fire and building health and safety regulations at Town Hall or Muriel Matters House and security,	- Potential injury to Persons and buildings		Low	High	Yellow	Health & Safety Audits Identify candidaryards used to staff with a requirement to be worn. Identify candidaryards undertaken by Business Support in conjunction with Health and Safety adviser. Requiter maintenance of systems.	Low	Low	Green	Business Organisation	01/01/21	Verna Connolly	Verna Connolly						TRUE	Yes	Yes	6
Business Support - RAD log	Active	Insear of Too Had of Advent Materia Contentiona public meetings - asset of solar loss	 Legal action/close of regulation/ confidence Peterlish harm to staff and public Peterlish harm to HBC buildings 		Low	Low	Green		Low	Low	Green	Business Organisation	01/01/2*	Verna Connoly	Verna Connoly						TRUE	Yes	Yos	6
Cemetery & Crematorium - RAID log	Active	Failure to provide cremation and burial services through equipment failure, staffing issues/capacity, severe winter weather. Cremator equipment is older and more prone to maintenance issues.	Damage to reputation. Serious consequences for customers. Loss of income. Pressure on availability of services within reasonable timescales		Low	High	Yellow	Arrangement in place with Eastbourne Crematorum to undertake corrections in the event of total loss of service. Cremators regularly maintained and specialist maintenance contracts in place. Refel cremator coperators trained to provide sichness 3 subserve cover and enable shift working at peak times of domand. Elfective and well beside contingency plans in place for winter. This under control	Low	Medium	Green	Business Community Finance	01/01/21	Mike Hepworth	David Birchenough, Natasha Tewkesbury						TRUE	Yes	Yes	6
CHART programme - RAID log		Insufficient project expenditure to enable			High	High			High	High		Finance	01/01/20								TRUE	Yes	Yes	
	Active	Insufficient project expenditure to enable forecasted M&A costs to be recovered (M&A budget max 25% of programme costs).			Ŭ	Ŭ	Red	Live tracking of project expenditure to assess M&A budget threshold. Actions to mitigate project underspend - such as handing back unallocated funds and re- profiling M&A expenditure. This is ongoing, but has now become an issue as well.	Ŭ	Ŭ	Red				Bridget Pont									5
CHART programme - RAID log		Accountable body unable to claim back cash flowed fund/pay back received	HBC will have paid out expenditure which it cannot recover from the		Medium	High		Animator to work closely with recipients to mitigate risk of ineligible claims being submitted. Project claims also checked by Compliance Officer, External Funding Manager and our Audit team before payments authorised. See comments	Medium	High		Finance	01/01/20								TRUE	Yes	Yes	
	Active	Accountable body unable to claim back cash flowed fundjay back received payments from Managing Authority due to project ineligible expenditure/outcomes. This is now appearing in our MA claim checks and some project irregularities.	 Managing Authority, resulting in financial risk to council. Risk slightly increased by DWP releasing claim payments to us prior to checking our submission 				Red				Red				Bridget Pont									5
Community Safety - RAID log	Active	Large scale public disorder or loss of life at a public event	Reputational damage Litigation against the Council / staff members Civil or criminal prosecutions Increase in Community Tensions		Low	High	Yelow	Active participation in and leadership of the local Statist Address viscous, in the Statisty Adverse (Songe encourages and drives continuous improvement in how local event organisers plan and manage their events. Effective encourages and the statistical organisms. Careful scruttery of arrangements for events to be held on council land.	Low	High	Yelow	Community	01/01/21	John Whittington	John Whitlington, Natasha Tewkesbury						TRUE	Yes	Yes	6
Community Safety - RAID log	Reducing	An act of terrorism	Significant loss of life		Low	High	Yelow	Participation at Prevent Board meetings. Attendance at Prevent related Security Review meetings.	Low	High	Yelow	Community	01/01/21	John Whittington	John Whittington				_		TRUE	Yes	Yes	
			Increase in community tensions Damage to the local economy and economic regeneration Reputational damage					Compliance with requirements of Courter Terrorism and Securities Act 2015. Local Prevent avareness animograf local businesses. Supporting Suscent Police in Inlew this hocal Masque. Safety Advisory Group also helps scrutinise event plans and Police review from terror perspective.							Natasha Tewkesbury									6
Continuous Improvement & Democratic Ser - RAID log	Active	Statutory publication dates for agendas and forward plan missed, resulting in	-Legal – Decisions made are oper to challenge. -Reputational High risk of	-Financial - costs of legal challenges.	Low	High	Yelow	Legal provision is in place to obtain permission to accept late items if exceptional circumstances but only if certain conditions have been met -Forward Plan management via ModGov ensures that responsibility is shared with	Low	Medium	Green	Organisation	01/01/2	Stephen Dodson	Coral Harding						TRUE	Yes	Yes	
		meetings having to be cancelled and a delay to key decisions.	-Reputational High risk of negative media and public profile.					service departments. -Modern Gov system automated process for assisting with report publication rolled out																6
Enforcement - RAID log	Active	Significant reduction in car parking income	Financial loss for the Council Reputation undermined		Low	High	Yellow	Adjust operational costs accordingly Budget regularly motifored, lickaling income generation. If income dropped dramatically, cost income costs by decreasing staff. Panking (see generally only changed every 2 years and impacts of fee increases and dramatid are carefully monotoned.	Medium	Medium	Yellow	Business Finance	01/01/21	Mike Hepworth	Natasha Tewkesbury, Paul Cosson, Victoria Conheady						TRUE	Yes	Yes	6
Environmental Health - RAD log	Active	Serious Breaches of Health and Safety legislation.	Serious Injury/death. Reputational damage. Prosecution. Chill Higation. Financial penalties.		Low	High	Yelow	Autorisance and execution y internation of effective health and safety management pytema rackading regular inspections and review. Implementation of effective health and safety range and autoress programme.	Medium	Medium	Yellow	Business Community Organisation Project/Work stream Technical Legal Finance HR	01/01/20	Mike Hepworth	lan Wheeler	TRUE		TRUE	TRUE		TRUE	Yes	Yes	6
Emitrommental Health - RAID log	Active	Duty of care to the Public Negligence in inspecting and maintaining assets Trees failing / failing Out of date policies	Injury Claims Financial impact Reputation undermined		Medium	Medium	Yelow	Reviewed insurance cover especially in these areas. Risk assessments and periodic system of inspection in place for all park sites and buildings. Legonical line and ababters of its assessments and controls in place. Regular electrical inspections in place. Programme of asset maintenance work in place to maintain all assets. Policies reviewed regularly.	Low	High	Yellow	Business Community Finance	01/01/21	Mike Hepworth	Cameron Morley	TRUE		TRUE			TRUE	Yes	Yes	6
		Failure to ensure fully trained and competent staff Loss of databases (plus documents stored within them)						• auff training needs assessed at performance reviews, hickding Health and Safety updates. Contracts monitored with specific anangements for HBS reporting via monthly meetings.																Ū
Estates - RAID log	Active	Failure to maintain assets managed by Estates	Properties fall into disrepair. Unexpected costs	Council contributes £508,000 p.a. to the Renewal and Repairs Reserve. Annual costs continue to exceed the annual provision being	Medium	Medium	Yellow	Adequate budget (R&R and capital). Planned programme of repairs and inspections. However, large unexpected, uninsured events could result on calls to the General Reserve.	Medium	Medium	Yellow	Business Finance	01/01/20	Amy Terry	Amy Terry, Kit Wheeler	TRUE	4th option TBC	TRUE	TRUE	TRUE	TRUE	Yes	Yes	3

					_																			
France - RAD log	Active	Changes in Central Government policy and legislation e.g. new environmental legislation	Changes over which the Council has title, or no control will happen. Changes in responsibilities and role of DistrictBorough Councils. Loss of Income. New demands. Impact on contracts and tendering, reserves and staff resources	New legislation should result in new burdens funding. However funding is often "one off" whilst legislation is ongoing	High	High	Red	Play an active risk in tobying Government to ensure the test saverness of Diatric Council were allow topologic apartical set of professional tools and LGA. Track decisions and consider implications at an early steps to ensure HBC can respond. Project many implementation of arrange, potentially reallocating resources and reprinting activity if required.	High	High	Red	Business Community Organisation Project/Work stream Technical Legal Finance HR	01/01/20 T	om Davies	Kit Wheeler	TRUE		TRUE	TRUE		TRUE	Yes	fes	6
Finance - RAID log	Active	Treasury Management - Loss of money	Any loss of money through fraud, investment loss, etc is likely to be significant to the Council whether financially or reputationally. The investigation into cash losses and fraud are time consuming and often complex.	£15- £40 million invested at any one time, cash collection, electronic	Medium	High	Red	Use of Edward Abdress - Link Asset Services Ensare staff are well hand Ensure adaptate over Finate adaptate over Finate adaptate over Finate adaptate over Finate adaptate strends Tessury Management Strategy and Treasury Management Practices that are reviewed at head annualy Service adaptatements Use of reserves Management Developed Cash in Transit	Medium	High	Red	Business Organisation	01/01/21 F	Neter Grace	Kit Wheeler	TRUE		TRUE			TRUE	Yes	les	6
Finance - RAID log	Active	Income streams	- Budget deficits, Collection Fund Deficits, Bad debts	Reduced income levels due to Covid-19 pandemic. Structural changes in shopping habits will lead to reduced income from shops and potentially offices as market rentals reduce	High	High	Red	Adequate provisions - Ensure register budget monitoring reports distributed followed up by meetings - Report variances quarterly through performance review -Active management of properties and services	High	High	Red	Business Organisation	01/01/21 F	Peter Grace	Kit Wheeler	TRUE		TRUE			TRUE	Yes	res	6
Finance - RAID log	Active	Budget setting - Limited information - Late decisions - Inadequate processes	Staff disenfranchised Low morale In fighting		Low	Low	Green	Ensure regular budget monitoring reports distributed followed up by meetings Report variance through performance review PEKP process Provide appropriate financial advice as directors/serior management request Medum Term Financial Strategy	Low	Low	Green	Business Organisation	01/01/21 F	Peter Grace	Kit Wheeler						TRUE	Yes	res	6
Finance - RAID log	Active	External suppliers - Bankruptcy, administration	- Depends which contract		Medium	High	Red	Security bond in place for contracts over £250,000 (where appropriate) - Financial health checks - Adherence to Financial Rules when letting contracts - Effective use of Procurement Hub expertise	Medium	Medium	Yellow	Business Organisation	01/01/21 F	Peter Grace	Kit Wheeler						TRUE	Yes	Yes	6
Finance - RAID log		lower levels of funding with potentially even more reductions in the years ahead.	Council unable to deliver Corporate Plan objectives and deliver services. Reserves diminish to below minimum recommended levels. Unsustainable budget necessitating reductions in staff and activities and inability to sustain Capital programme.	Budget Deficit of £1.483m in 2021/22, £2.258m in 2022/23 and £2.6m in subsequent years.	High	High	Red		High	High	Red	Organisation Finance HR	01/01/20 P	eter Grace	Kit Wheeler	TRUE	4th option TBC	TRUE	TRUE	TRUE	TRUE	Yes	Yes	6
Finance - RAID log	Increasing	Impact of economic climate , Covid- 19, on Income and Expenditure levels	service demand. Corporate regeneration priorities not delivered.	Decreased rental values, increased non payment of Council Tax and business rates, more bad debts, more court action	High	High	Red	Reprioritisation of service provision ensuring that 'must do' priorities are delivered to 'statutory' levels. Review Corporate regeneration priorities. Adjust the capital spending programme.	High	Medium	Red	Organisation Finance HR	01/01/20 P	Peter Grace	Kit Wheeler	TRUE	4th option TBC	TRUE	TRUE	TRUE	TRUE	Yes	Yes	6
Pinance - RAD log	hcreasing	'Brad' implications	Loss of mostalit European Orant Funding Uncelline in Sumpean visitors or workers Lost benefits af Nose European game Indeal projects terminated Medium to long term economic uncertainty Loss of twy industries whose businesses in town that Tade with EU Effects on supply chains for	Supply chain increases costs	High	High	Red	Government short tem guarantee for approved grants Rearves and potential Government funding depending on requirements All project financial sessements need to include sufficient contingency to cover potential up costs once tenders are received and projects operational	High	High	Red	Business Organization Legal Finance	01/01/20 T	'om Davies	Kit Wheeler	TRUE		TRUE	TRUE		TRUE	Yes	Yes	6
Finance - RAID log		Information, Transparency, Effective Financial Management and controls.	without a sustainable budget. effective working relations in the leadership (councillors and officers)	current rates if sufficient savings are not identified and actioned in a timely manner.		High		Aflordable Plans and realistic expectations Lodbying government for additional resources Meeting saving, assesses income, manage efficiently and effectively. Retain key staff	Medium	High	Red	Organisation Finance	01/01/21 P	Peter Grace	Kit Wheeler						TRUE	Yes	Yes	6
Finance - RAID log	Increasing	ERP contract renewal / Potential change to Working arrangements with Rother DC	report on HR / Finance, unable to produce statutory Statement	Contract needed and potential increase in costs if RDC decide to go in a different direction with HR as expected. Currently one contract for both authorities.	High	High	Red	Agree an extended contract with current provider to give both RDC and HBC the correct amount of time to investigate and analyse what we need to future proof and meet our strategic and operational goals and then go through procurement tender to find the best possible solution. New project team created with SRO identified and working party set up ASAP to look into potential options.		High	Red	Business Organisation Technical Finance HR	26/01/22 K	(it Wheeler	Kit Wheeler						TRUE	Yes	Yes	6
Mauang Options - RAO Iog		Increased family for council services associated meta amount increases and associated meta amount increases and associated meta amount increases and associated meta and associated meta consequence of the economic statutor, consequence of the economic statutor, council and the statutor systems.	Increased pressure on HIIC services including benefits and homelsenses, increased power homelsenses, increased power of the service of the service of the adverse impact on Courcel Tax Adverse impact on Courcel Tax More pressure on DHIP fund More pressure on DHIP fund More pressure on DHIP fund More pressure on Courcel Tax presentations and acceptances, including temporary accommodation usage.		High	High		Intelling and submit protecting outputs of the successful approach to techniq could suse an output set community. Seek appropriate entities of country of entities where the turners area particles or country down Corumating Statisty Partments). Corumating Statisty Partments Outputs of the submit sets of the submit sets of the Partments of the submit sets of the submit sets of the support for provedion measures supported through Disording sets of an of Set of the submit sets of the submit sets of the support for provedion measures supported through Disording sets of an of Set of the supported through Disording sets of the support for provedion measures supported through Disordings. Aregulation programmes for Temporary Accommodation. Further development of tocical lating gargery. Development of the submit on council land cut Plan mease. Regulateleses funding programmes Adequals band of reserves to cops with excessive unplanned changes Reduce or end other non-stability services to be able to address the priority.	High	High	Red	Daalmess Community Organization scheam Technical Legal France Hit	01/01/20 T	'em Davies	Andree Palmer	TRUE		TRUE	TRUE		TRUE	Yes	fes	1

	Active Failure to manage the impact of changes	Increased Service demand		Low	Medium	Green	Maintain/raise corporate awareness through Performance Review/ Scinitiny/Cabine	et Low	Low	Green	Business	30/04/21 A	undrew Palmer	Alan Sheopard.				1	1	TRUE	Yes	Yes	
	Active Failure to manage the impact of changes in the law and/or government policy	 Increased Service demand Additional legal duties increase 		LOW	wearan	Steen	manuseres on possible awareness prough Performance Review ScruphyCabile sto	LOW	2.010	Sieen	Community	aurowi21 A	AND OW PARTIES	Alan Sheppard, Andrew Palmer,						INUE		.05	
	initiatives (e.g. impact of welfare benefit changes on homelessness levels						Regular stakeholder engagement through strategic liaison meetings with main Socia Landlords (Optivo & Orbit) Housing and Support Service meetings & Private	al			Legal Finance			Dawn Eckersley									
	on homelessness levels	Reputation undermined Increased expenditure					and/ord forums. Engagement with the Department for Works and Pensions and Universal Credit				HR												
		Ouality of service Public health & wellbeing					Engagement with the Department for works and Pensions and Universal Credit colleagues to raise operational barriers and find solutions.																
		 Public health & wellbeing 					Delagues to raise operational for Hona and Contact and Presan Presa Oblagues to raise operational barriers and find solutions. New Housing and Homelessness Strategies introduced. Policy reviews of Allocations.																
							Impact & risk assessments																1
							Improvements in cross team /service co-operation (e.g. Housing /Housing Benefit eam action Plan)																
							Orgoing co-production and development bids with MHCLG																
							Varinai opaale of all +-porenty sarategy a autoin pain Orgoning co-production and development hick with MHCLG LGA Housing Advisors Programme - review of Housing Options service, scoping o andord laison role 'Rough Sleepers Accommodation Programme - 10 x 1 bed units																
							Rough Sleepers Accommodation Programme - 10 x 1 bed units																
using Options - RAID log	Active The Social Lettings Agency unable to	Increased risk of homelessness	Increase in spend on B&B	Medium	Medium	Yelow	A grant business plan agreed by Cabinet In October 2019 to continue council exceptions and Private Sector Learing Scheme Origing discussion with DUHC and Homes England regarding grant funding to appind the learing scheme	Medium	Medium	Yellow	Business	30/04/21 A	Indrew Palmer	Alan Sheppard,						TRUE	Yes	Yes	
	Active The Social Lettings Agency unable to offer Landords a new tenancy management service to replace the Private Sector Lessing (PSL) scheme.	 Increased risk of homelessness Impact on regeneration objectives and deprivation increases Key Corporate priority not met offendie and measurements in 	4				acquisitions and Private Sector Leasing Scheme				Community			Andrew Palmer, Dawn Eckersley									
	Private Sector Leasing (PSL) scheme.	 Key Corporate priority not met 					expand the leasing scheme				Legal Finance			Dawneokersiey									
	Significant increases in costs as a result of rising rents across Hastings.	 Standards and management in the Private Rented Sector, do not 																					1
		improve																					
ousing Options - RAID log	Active Delivery as lead partner of Sussex-wide	*Publically stated commitment to	+Loss of DLUHC grant	Low	Medium	Green	Established governance and performance management arrangements through	Low	Medium	Green	Business	30/04/21 A	Indrew Palmer	Alan Sheppard.						TRUE	Yes	Yes	+
	Rough Sleeper Prevention Project, funded by the MHCLG.	project not met					Exactly guerniance and performance insugares an angenetic surrog Report constants where DLHRC and Project Team Funding secured from DLHRC to continue the programme until March 2025. Additional funding secured to enhance services through Homes England and Public leasth				Community			Andrew Palmer, Dawn Eckersley									
	funded by the MHCLG.	against payments from the					Europer Contact between DLUHC and Project learn Funding secured from DLUHC to continue the programme until March 2025.				Finance			Dawn Eckersley									1
		DLUHC					Additional funding secured to enhance services through Homes England and Public																
ousing Options - RAID log	bornasing Eallure to secure affordable bousing	Pise in homeless application	Pice in the cost of B&B spend	High	High	Red	Heath Property acquisition programme to deliver council owned TA as a cheaper	High	High	Red	Business	20/04/24	Andrew Palmer	Alan Shonnard	TRUE		TRUE			TRUE	Vor	Vor	
	Increasing Failure to secure affordable housing solutions to prevent rising numbers	 Increased levels of spending 	 Rise in the cost of B&B spend 		.		Property acquisition programme to deliver council owned TA as a cheaper alternative to nightly paid TA Regular stakeholder engagement through strategic liaison meetings with			1	Business Community			Alan Sheppard, Andrew Palmer, Dawn Eckersley							1		
	of homeless households.	on B&B									Legal Finance			Dawn Eckersley									
		sleeping and associated ASB					meetings, Private Landlord forums.	1		1	1										1		
		*Legal challenges •Reputation undermined					Allocations Policy review New Housing and Homelessness Strategies introduced	1		1	1										1		
							main social Latitorité (Uptivo a Unit) Housing and support service exetings, Private Landicri foruma: Allocations Policy review New Housing and Homelessness Strategies Introduced Now Housing and Weitbeing Hub reviewed quarterly with Clinical Commissioning Group and associated partners.	1		1	1										1		1
								1		1	1										1		
							of ordable housing over the next 5 years Ongoing work with local and national partners to explore opportunities to																
							Ongoing work with local and national partners to explore opportunities to reduce demand for emergency accommodation and homelessness services	1			1												
						1 1		1			1												
- RAID log	Active Loss of key staff / skills / knowledge.	Loss of resilience. Loss of capacity to deliver	Management Development Programmes are expensive. Coult	High	Medium	Red	Capture of knowledge and working practices through mechanisms including Business Process Mapping. Succession planning and talent management at all levels through the 1-1 conversation performance management lookit. Business Continuity Planning resilience. Recuritment/Rectricino Policy.	s Medium	Medium	Yellow	Business	30/04/20 V	/erna Connolly	Jane Hartnell,				TRUE		TRUE	Yes	Yes	
		Loss of capacity to deliver services to a desired or statutory	only train one or two potential	8			-rocess mapping. Succession planning and talent management at all levels through he 1-1 conversation performance management tookit.	1		1	Organisation			Stephen Dodson, Verna Connolly							1		
		standard. Lack of resources	only train one or two potential candidates once a year. Could utilise apprenticeship levy but				Business Continuity Planning resilience.				Organisation Project/Work stream Technical			,									
		Lack of resources Service delivery impacts	utilise apprenticeship levy but existing staff not receptive to								Technical Legal												
		Service delivery impacts missed opportunity to develop and retain talent in- house.	d attending college or university of chosen providers				Dne-Team working – opportunities to divert skilled resources to higher priority areas or a limited time.			1	Finance										1		6
		reun talent in- nouse.	unusen providers.				Prepare practical management training programme 12 persions over 1 per month	1		1	nrK										1		
							dentify Management Development Course which can be delivered using the																
							Control of the second management at an approximation of the second of th																
- RAID log	Active Ability to respond to industrial action,	- Impact on service delivery.	Increased costs for agency	Medium	High	Red	Vanagement/ agreed skeleton cover for specific service areas to cover strike action	n Medium	Medium	Yellow	Organisation	30/04/21 V	/erna Connolly	Verna Connolly						TRUE	Yes	Yes	
	changes in Governments initiatives or legal requirements. Changes to staff terms and conditions of	 reputational damage increased costs to provide cover 	workers				Maintain current Employee relations framework which encourages partnership working between management and unions, enabling effective negotiation,	1		1	HR										1		
	Changes to staff terms and conditions of	in some frontline services.					consultation and communication.	1		1	1										1		6
	employment - lack of flexibility of the workforce. NJC pay negotiations fail - pay award not	impact on service delivery					dentify legal options. Appropriate HR policies in place for dealing with industrial action.	1		1	1										1		
	NJC pay negotiations fail - pay award not accepted	1				l l		1			1												
- RAID log	Increasing Loss of key staff within the	- Support for managers /	+	High	High	Red	A	Medium	High	Red	Organisation	04/04/01	erna Connolly	Veren Carroll	TRUE		TRUE			TRUE			+
K - RAID log	Organisation and People Customer	organisation reduced		High	High		Agency staff · Senior HR working alongside service managers and developing workforce	Medium	High	Red	HR	01/01/21 V	rema Connolly	verna Connolly	TRUE		TRUE			TRUE	Tes	Tes	
	and Business Support service:	- Processes not followed				1.1.1	Ban to meet future organisational/service needs. Workforce plan prepared. HR briefings on HR policies / procedures, employment legislation																
	- Turnover -Redundancy/retirement	Increase in claims via E.T. - Loss of knowledge					• Workforce plan prepared. • HR briefings on HR policies / procedures, employment legislation																
	- Re-structure (failure to take a strategic approach	- Reduced services					Sickness absence – refresher & mental health training for managers – locus on handling short term absences.																6
	to workforce planning puts key	- Increased sickness					Mental health first aiders in place throughout org																
	to workforce planning puts key services at risk)	- Staff over loaded					Mental health first aiders in place throughout org Managers Training apprenticeship scheme rolled out Posts in specific occupational areas such as planning, environmental																
		Increased sickness Staff over loaded Reputation of HBC undermined					Posts in specific occupational areas such as planning, environmental health, HR, Finance and legal are career graded to enable organisation to grow from within and improve the talent pipeline.																
		1			1	1	arow from within and improve the talent pipeline	1															
T - RAID bg										Yellow	Organisation		Aark Bourne			ontion TBC	TRUE	TRUE	TRUE	TRUE		Yes	
	Active Failure of IT equipment	Very serious impact in the short term for all services.		Low	High	Yelow	Nernative and back-up services being provided. Regular back-up off-site of data. Servers now 'virtualised'. Other risks mitigated through improved recovery times.	Low	High			01001/20 1		Stephen Dodson	TRUE 4th						Yes		6
		term for all services.		Low	High	Yelow	Atternative and back-up services being provided. Regular back-up off-site of data. Servers now Virtualised. Other risks mitigated through improved recovery times.	Low	High			01/01/20 1		1.00	TRUE 4th						Yes		6
T - RAID bg	Active Failure of the service would result in similarity failure to meet the Council's	term for all services.		Low	High High		Atternative and back-up services being provided. Regular back-up off-site of data. Servers now Virtualised. Other risks mitigated through improved recovery times. Hardware has multiple levels of redundancy.	Low	High	Green	Business Organisation	N	Aark Bourne	Mark Bourne Stephen Dodson Mark Bourne	TRUE 4th					TRUE	Yes	Yes	6
T - RAID log	Active Failure of the service would result in similarity failure to meet the Council's	term for all services.		Low	High High		Atternative and back-up services being provided. Regular back-up off-site of data. Servers now Virtualised. Other risks mitigated through improved recovery times.	Low	High	Green		010120 W	Aark Bourne	1.00	TRUE 4th					TRUE	Yes	Yes	6
T - RAID log	Active Failure of the service would result in similarity failure to meet the Council's	term for all services.		Low	High High		Naternative and back-up services being provided. Regular back-up off-aite of data. Servers now 'virtualised'. Other risks mitigated through improved recovery times. Hardware has multiple levels of redundancy. Real-time data replication to off-site location.	Low	High	Green	Organisation	01/01/20 N	Aark Bourne	1.00	TRUE 4th					TRUE	Yes	Yes	6
T - RAD log	Active Failure of the service would result in similarity failure to meet the Council's	term for all services.		Low	High High	1	Memative and basiv.cg.senices heng provided. Regular basiv.cg.off.edu of data. Beners now Vinatalised: Other risks mitigated through improved recovery lines. Farstware has multiple levels of redundancy. Real-fime data replication to off-able location. Daily backups of data with off-site storage limit data loss.	Low	High	Green	Organisation	N	Aark Bourne	1.00	TRUE 4th					TRUE	Yes	Yes	6
T - RAD log	Active Failure of the service would result in similarity failure to meet the Council's	term for all services.		Low	High	1	Nematha est back-ap services herge provider. Regate back-ap effecte of data. Herens nov Halaback (Den richa mitigate back-ap) provider recovery times. Hardware has multiple herels of redundancy. Navi-lime data regiscition to off-ate location. Daily lacekage of data with off-ate location.	Low	Medium	Green	Organisation	M	Aark Bourne	1.00	TRUE 4th					TRUE	Yes	Yes	6
T - RAD log	Active Failure of the service would result in similarity failure to meet the Council's	term for all services.		Low	High	1	Stematha and tack-up services terging provided. Regater back-up off-late of data. Stems now Vrakaland: Dior risks artigipated through improved recovery times. Hardware has multiple livels of redundancy. Reak-time data regislación to off-late location. Janj backogo of data with off-site storage limit data loca. Oritical networks and telephony have main supply and failoves in different buildings.	Low	High	Green	Organisation	M	flark Bourne	1.00	TRUE 4th					TRUE	Yes	Yes	6
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ICT - RAID log	Active	There could be adverse environmental	Redundant ICT equipment		Low	Low	Green	Redundant equipment is disposed of to WEEE standards.	Low	Low	Green	Business		Mark Bourne	Mark Bourne		[1	TRUE 1	Yes	Yes	
		consequences.	contains hazardous waste that could adversely affect the environment.									Organisation Technical												6
ICT - RAID bg	Active	There are issues that may adversely affect the competitiveness of the service, e.g. quality, cost, efficiency, ability to deliver Best Value.	Too much focus on cost as opposed to overall quality and ability to meet needs may limit the overall effectiveness of solutions.		Low	Medium	Green	Quality of solutions and ability to meet needs is a key component of the value assessment. Indirect costs and benefits are considered in assessing the overall solution.	Low	Medium	Green	Business Organisation Technical		Mark Bourne	Mark Bourne						TRUE Y	res	Yes	6
Legal - RAID log	Active	Risk of a successful legal challenge.	Financial penalty. Reputational damage.		Low	Medium	Green	Access to and provision of timely legal advice at all stages and levels. Legal overview of council activity maintained. Specialist Legal support available if required. Planning Advice appropriately triggere for a response.	Medium	Medum	Yellow	Legal	01/01/20	Mary Kilner	Mary Kilner	TRUE		TRUE	TRUE		TRUE	Yes	Yes	6
Legal - RAID log		Contractual Partnerships: Breakdown in contractor performance, for example, Waste contract, Building Control, Leisure contract, White Rock Theatre contract and Ground Maintenance etc.	Failure to achieve corporate objectives. Financial and reputational loss. Additional drain on officer's time on dispute resolution.		Medium	High	Red	Maintain high gailty Development Control Service Regular review and monitoring of Contracts and Service Level Agreements comhined with time contract management. Appropriate Development and implementation of Audit Plan. Business Controlity Planning	Low	Medium	Green	Business Community Organisation Project/Work stream Technical Legal Finance	01/01/20	Tom Davies	Andrew Palmer, Cameron Morley, Victoria Conheady				TRUE		TRUE Y	Yes	Yes	6
Legal - RAID log	Active	Failure to comply with the General Data Protection Regulation (GDPR)	Reputation for safeguarding data. Large financial fines imposed.		Low	High	Yelow	GDPR policies and procedures in place supported by regular training and review	Medium	Medium	Yelow	Business Community Organisation Project/Work stream Technical Legal Finance HR	01/01/20	Mary Kilner	Mark Bourne, Mary Kilner	TRUE		TRUE	TRUE		TRUE Y	res	Yes	6
Legal - RAID log	Active	Litigation either criminal or civil Large Claims brought against the Council	Reputational Not being in a position to defend actions brought against the Council	Vulnerability to council including costs orders against the Council	Medium	High	Red	-Use of external specialist Coursel and Chambers that legal services have used previously. Legal of the research to be cappointer research to be Cappaid hull within the team for cover for short term absences - Training and support to clend departments.	Medium	Medium	Yellow	Organisation Legal	01/01/21	Mary Kilner	Mary Kilner						TRUE	Yes	Yes	6
Legal - RAD log	Active	Property, Planning & Contracts: instructions - lack of full precise and timely instructions from clent departments Failure to follow procurement rules Not enough attention paid to specification of contracts	1	 failure to achieve best value for authority legal challenge from unsuccessful tenderers challenge from contractors where we are in breach of contract cannot comply with specification 		High	Red	Advice from East Stasser Processment Hub - Professionally aparted attl providing sectors on what is required - Contributions training of after of forces - Provide and Programs Meagement processes require procurement issues to be advecees in a timely manner - Regular spacific gramming on processmere also - Cates more be seruer that Hey locar what they want and are ready to comply with outputs	High	Medum	Red	Organisation Legal		Mary Kiner	Mary Kilner						TRUE Y		Yes	6
Legal - RAD log	Increasing	Corporate Governance non -compliance with Constitution, procedures, financial rules and standing orders, ultra vires, legal challenge standards issues for members	- Failure to deliver on Priorities (reputational and financial)	legal challenge and associated costs	Medium	High	Red	Training to officer client departments Professional legal advice timic apacely built into project development and forward planning processes New Iken system in place to coordinate and allocate legal work Training, advice and support for staff and members 4.cgal advice available to Member decision making meetings Regular monitoring and review of constitution.	Medium		Yellow	Organisation Legal		Mary Kilner	Mary Kilner						TRUE		Yes	6
Lelsure Development - RAD log	Active	Failures of hid protection. Negligence in maintaining assets. Out of the provide the second s	Ingery Chima Financial Impact Reputation undermined		Low	High		A start of the true unspectroads access is different and viewness mith a Fahrande DBS checking in signit- certainchead singles to minimise mith — means excepting in signit- entrainchead DBS / Balance Laboration and the signitude of the signitude of the Mathematical size of the signitude of the signitude of the Mathematical size of the size of the size of the size of the Mathematical size of the size of the size of the size of the Mathematical size of the size of the size of the size of the Mathematical size of the size of the size of the size of the Mathematical size of the size of the size of the size of the Mathematical size of the size of the size of the size of the Mathematical size of the size of the size of the size of the Mathematical size of the size of the size of the size of the Mathematical size of the size of the size of the size of the Mathematical size of the size of the size of the size of the Mathematical size of the size of the size of the size of the Mathematical size of the size of the size of the size of the Mathematical size of the size of the size of the size of the size of the Mathematical size of the size of the size of the size of the size of the size of the size of the Mathematical size of the size of the size of the size of the size of the size of the size of the size of the size of the size of the size	Low	Medium	Green	Business Community Logal Finance	01/01/21	Keith Duly	Kelth Duly, Victoria Conheady	TRUE		TRUE			TRUE Y	Yes	Yos	6
Managing Director - RAID log	Active	Severe Business Disruption.	Service failure. Reputational damage.		Medium	High	Red	Detailed review of Business Continuity Plans (BCP's) undertailen with external support. Security arrangements have been enhanced and are regularly checked updated. Systems have stood up to reall the incidents One Teams the devined to priority areas. Insurance and reserves	Medium	High	Red	Business Community Organisation Project/Work stream Technica Legal Finance HR	01/01/20	Jane Hartnell	Jane Hartnell, Natasha Tewkesbury				TRUE		TRUE N	No	Yes	6
Managing Director - RAD bg	Active	Emergency Planning for a Major Emergency in the borough	Statutory duty to have appropriate arrangements in place. Reputational risk if not seen to be managed professionally Financial risk as resources will need to be used		Low	High	Yelow	HIGC is another particleart in memory participants for Staars, high cardinal states and the Staars Relations in Journ, and the East Staars Realistics and Emorganics Partnership. Use of SHE granitic and table of emorgancy plants, and access to training through to SHE and SHE's. We openet a 305 days a year emorgancy on call system, so that openetional data to tacking and strategies managers call the mathematication of the training through the classification of the managers call the mathematication of the second term classification of the mathematication of the second the mathematication of the mathematication of the mathematication of the second the mathematication of the mathematication of the mathematication of the second the mathematication of mathematication of the mathematication of the mathematication of the mathematication of the second term. And that defines the mathematication of the mathematication of the mathematication of the ma	Medium	Medum	Yellow	Business Community Organisation ProjectWork stream Technical Legal France HR	01/01/20	Jane Hartnell	Natasha Tewkesbury	TRUE		TRUE	TRUE		TRUE	fes	Yes	
Managing Director - RAID log	Active	Lack of effective corporate planning – lack of capacity, lack of skills, uncertain direction of twell, organisational resistance to change	Poorly planned resource allocation HBC not responsive to emerging issues		Low	High	Yelow	Managing Director leads work at Strategic Oversight and Planning Board - setting Strategic Directors and developing Operational Bioprint for Name of HBC. –PER programme Orderly reaccess at the profinds are agained -Staff incomment and engigement processe director enveloping one accenting anxietion - shall and attesting customer boos and efficiency (Business process impring completion and review)	Low	High	Yelow	Organisation	01/01/21	Mark Horan	Jane Hartnel						TRUE	Yes	Yes	6
Managing Director - RAD log		Insufficient capatisational capacity of adverse stating commentants are callen the comparing plan adopping the comparing plan adopting plan adopting the comparing plan adopting plan ad	necessitated as a result of		High	High	Red	Indegle process is moles oftengic and operational priorities. Acceptance and communication of institution on expective. Patical prioritization. Organisational Bioperint, Informad by independent review of management Sayne Taylo, Say is determine say of working and badget process to provide the same of the same of the same of the same of the same operational to a same of the same of the same of the same of the provide same of the same of the same of the same of the same of the management centre to better volved as demonstrates and the sound's ner- mosagement centre to better volved as demonstrates and the sound's ner- mosagement centre to better volved as demonstrates and the sound's ner- mosagement centre to better volved as demonstrates and the sound's ner- include aggregative working assessments and mental health support where registed.	High	High	Red	Butlanss Community Organization Project/Wek terain Legal HR HR	01/01/20	Mark Horan	Jane Hartnell, Stephen Dodson				TRUE		TRUE	fes	Yes	6

Image: Sector								1							1						
	Managing Director - RAID log	Reducing	Ineffective Project/ProgrammeControl	Projects overrun in time/budget or do not achieve objectives.		Low	Medium	Green	Use of Corporate project management methodology and Council Management Centre (CMC)	Medium	Low	Green	Organisation 01/0 Project/Work stream	1/20 Stephen Dodson	Stephen Dodson		TR	JE T	RUE Yes	Yes	
APP A				Reputational damage.					Specialist resources available to support delivery and skills development from Programmes Team				Technical								
And a									Programme and Project Boards to monitor delivery of key projects. Effective project assessment andmonitoring by PAG & COG												
And Particity									Date for Dials Devices by Audit terms and COC												6
And Particity									Further project management expertise to be developed at all levels to ensure all project team members are suitably skilled, and gain best practice experience.												
And with the standing of the s									Adequate reserves and contingency built into business cases												
NATURE NUMBER	Managing Director - RAID log	Reducing	Political will trumping evidence base	The council ends up taking on				Green		-		Green	Business		Jane Hartnel				BUE Yes	s Yes	
Image: Problem in the state of the stat			and or business cases	work to make political aspirations					Strengthen the evidence base for the impact on other areas of service delivery if				Community								
Image: Proper				risky or difficult/ undeliverable.					decisions log at CAP and other appropriate meetings to track impact.				Project/Work stream	Mart Harry							
Index state in the s													Legal	521 Mark Pioran							0
And March													Finance								
And March	RAID Log - Establish Climate Change Programme Board	A		Political change could affect		Madium	Mark	Dead		Madium	1.000	C	Ormanian DED	104	Charles Dadage			т	RUE Yes	s Yes	
	Demonstration DAID has	Active	Political leadership change	progress		Medium	-					Green									4
	Regeneration - RAID bg	Active	those that create tourism public safety	Reputational Loss.		High	High	Red	advice.	High	High	Red	Community	1/20 Victoria Conneady	Cameron Morley, Ki	1 I I I I I I I I I I I I I I I I I I I	IR	· ·	RUE Te	Tes	
			issues e.g. cliffs & sea front										Organisation Project/Work stream		Wheeler, Victoria Conheady						s
Alt Alt< Alt Alt				mitigating					Adequate level of reserves mitigating Insurance.				Technical								
Image: Second													Finance								
Image: State in the state	Regeneration - RAID log	Active	Deterioration of the Town's image and culture	culture etc. If a town asset fails		Medium	High	Red	Enforcement	Medium	Medium	Yellow	Business 01/0 Community	1/20 Victoria Conheady	Andrew Palmer, Kevin Boorman	TRUE	TRUE TRI	IE T	RUE Yes	. Yes	
Image: State in the state				then it is a reputational risk for					Attract inward investment through regeneration programme and external funding						Cameron Modey						
Image: Sector															victoria Conneady						
Image: State in the state				Additional demands on financial reserves.																	
Image: Second				Adverse impact on tourism. Adverse impact on the loral					Work with Police and community safety partners to promote a safe, secure image.						1						
And Marce		1							1066 Country Campaign management	1	1										
And Marce									New Local Plan process						1						
															1						
Image: And the state of the stat																					
Image: And the state of the stat						Ļ															
Main	Regeneration - RAID log	Active	Marketing & Major Projects. Major project fails	impact upon town's regeneration; potential financial and reputational		LOW	High	Yelow	and controls in place to identify imitigate foreseeable risks	LOW	High	Yellow		siz 1 Kevin Boorman				- T	KUE Ye	Yes	5
····································	Repropriation - RAID inc	Active		risk	Impact of COVID account in	Medium	Medium	Yelm	Expand project management team Full risk mitigation difficult at current time	Medium	Medure	Velcer	Rusiness 074	1/21 Pranerh Dalle	1	TRUE	TRUE		RUE V		
Image: Problem	Regeneratori - rokio log	Active		Closure of key businesses	Hastings Town Investerant Plan,	Medium	Mediam	TOUW	Hopeful that markets will settle and Bank of England supports the economy for	Median	wedun	TCHOW	Community	421 Pranesh Data	Victoria Conheady	TRUE	INCE			Tes	
A bit A bit <th< td=""><td></td><td></td><td>and/or relocation of businesses out of UK because of BREXIT</td><td></td><td>East Sussex Economic Recovery Plan and other documnets.</td><td></td><td></td><td></td><td>businesses. Economic uncertainty continues with regard impact of Brexit when the economy</td><td></td><td></td><td></td><td>Project/Work stream</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>5</td></th<>			and/or relocation of businesses out of UK because of BREXIT		East Sussex Economic Recovery Plan and other documnets.				businesses. Economic uncertainty continues with regard impact of Brexit when the economy				Project/Work stream								5
Add Matrix Matrix <tht< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>starts opening. Grantsil page to stimulate business investment/retention</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tht<>									starts opening. Grantsil page to stimulate business investment/retention												
Normalization Normalinstance Normalization Normalization	Regeneration - RAID log	Active	Downturn in inwards travel from	Reduced tourism spend	Inwards overseas business worth	High	Medium	Red	We continue to keep the visitor economy under review, including our strategic	Medium	Medium	Yellow	Community 06/0	5/21 Kevin Boorman	Kevin Boorman,	TRUE	TRUE	1	RUE Yes	s Yes	
Image: State Stat			overseas, including language students, post Covid and FU exit	Tourism business job	c£75m to Hastings, so significant	1			position as a destination for overseas visitors and language students. We have been lobbing the government and others to relax some of the Broxit measures required.	•			Finance		Victoria Conheady						
i i i i i i i i i i i i i i i i i i i									for young language students, and we featured in a Tourism Alliance case study on												
iiii iiii iiii iiii iiii iiii iiii ii																					
And Matrix And Matrix <td></td>																					
									of both domestic and international travel with consumer confidence uncertain alway												
Add A									forecast inflation issues, and also the impact of the Ukraine war on long haul												
Add A									poorer summer, with fewer visitors spending less money. We expect it will take some												
And A									time to regain our previous international business, which in 2019 supported 23% of our visitor economy.												
And Market And Market <td></td>																					
Image: Applie (a) Manual (a) Manual (b) Manua (b) Manua (Resort Services - RAID log	Active	Bathing Water Quality	Beach closes		Medium	High	Red	A multi-agency approach is being taken to mitigate this risk.	Medium	High	Red	Business 01/0	1/21 Mike Hepworth	Aaron Woods			1	RUE Yes	i Yes	
Image: Sec: Sec: Sec: Sec: Sec: Sec: Sec: Se			Bathing water fails to meet annual European Union standard	Reputational damage																	3
Image: A market of the state of the sta	Resort Services - RAID log	Active	Flood Risk Management	Loss of life		Medium	Medium	Yellow	Enhanced / cost effective revenue based maintenance programme to increase	Medium	Medium	Yellow	Business 01/0	1/21 Aaron Woods	Aaron Woods,	TRUE	TRUE	1	RUE Yes	Yes	
Image: A market of the state of the sta			Loss of Government Funding	Financial impact					via Department for the Environment, Food and Rural Affairs and Environment				Legal		Carrieron Money						
add adds													Finance								
All A	Decent Services - DAD Inc.	Anthur	Conferent Companies Disasteries 7 1	Circuit lines at		1	Link	Valera	The Hastings Flood Plan was reviewed and updated during 2022.	1 mm	10.00	Veller	Designer Arrive	(2) Anna Marci	Arrest Wands				000		3
All A	Nexus dervices - KAID log	Active	deterioration or collapse.	Danger to public safety.		LOW	High	resow	Annual concrete inspections in place with programme of minor repairs.	LOW	rign	readw		1/2 Aaron Woods	Naron Woods, Victoria Conheady			· · · · ·	NUE Ye	Yes	
Los d'Contract FARDer Los d'Albertanes FARDer as Alberdanes ARDer Alberdanes ARDE		1		Loss of amenity. Reputation undermined.		1	1		Explore options for longer term refurbishment and investment.	1	1		Finance		1						
Los d'Contract FARDer Los d'Albertanes FARDer as Alberdanes ARDer Alberdanes ARDE	Resort Services - RAID log	Active	Flood Risk Management & Coastal			Medium	High	Red	Enhanced / cost effective revenue based maintenance programme to increase time	Medium	High	Red	Business 01/0	1/21 Aaron Woods	Aaron Woods,			т	RUE Yes	. Yes	
Los d'Contract FARDer Los d'Albertanes FARDer as Alberdanes ARDer Alberdanes ARDE			Protection Impact of severe weather. Failure of defences.	Loss of amenity Financial impact					frame for replacement of flood defences. Alternate funding streams identified via DEFRA and Environment Agency. Medium Term Plan used effectively and in close				Community Finance		Victoria Conheady						
Image: Section processes Image: Section			Loss of Government Funding.												1						
Image: Section processes Image: Section		1							Hastings Multi Agency Flood Plan Implemented	1	1										
All A									Externary review (ut.3m) tood detence scheme completed, strengthening the harbour arm and seafront defences						1						
All A									There is a routine repair/refurbishment/replacement of 37 timber grownes between						1						
act Rest or function location locatio locatio location location location location location location l									Pier and Cinque Ports Way						1						
Image: property and back mades Owner of property and modes Owner of property and mode Owner of property and mode	December and the	Anthur	Plat of tradelide tradeline and C.C. 1	I and of the American Inter-		1	1.0 miles	Valera		1	10.00	Veller	Designed and		A serve M/s and s			_			3
Image: Control Image: Contro Image: Control Image:	Neson der wolds - HALD lög	Active	other natural hazards on both coastal	Damage to property		LOW	High	relow	Eximative inspection regime, but complete risk avoidance almost impossible Bi annual inspection programme and remedial action	LOW	- GP	readw	Community	(2) Aaron woods	Victoria Conheady				NUE Yes	Tes	
Art Base Figure assachament Statum Base Statum Base Figure assachament Statum Provide assachament Statum <td></td> <td>1</td> <td>cliffs and those inland.</td> <td>Loss of access / amenity Financial impact</td> <td></td> <td> </td> <td></td> <td></td> <td>Maintain existing controls in place (catch fences, signage, barriers)</td> <td>1</td> <td>1</td> <td></td> <td>Legal Finance</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>		1	cliffs and those inland.	Loss of access / amenity Financial impact					Maintain existing controls in place (catch fences, signage, barriers)	1	1		Legal Finance								
Buildent rescues to net lease and status Subject rescues to net lease and s				Reputation undermined		<u> </u>			Reporting system in place with other relevant stakeholders												3
Image: Contract and states Spatial contract and states	Resort Services - RAID log	Active	Insufficient resource to meet award	Tourism business closures		LOW	High	Yelow		LOW	High	relow	Finance 01/0	1/21 Aaron Woods	Aaron Woods, Victoria Conheady	TRUE	TRUE	1	KUE Ye	Yes	
And Part Process And Part Part Process And Part Part Part Part Part Part Part Part			criteria resulting in loss of status	Reputational damage Financial losses (parking etc)					Seek external funding for projects in line with award criteria – cycle hire/play hut etc. Coordination of public activity to support status												
Act Control Co		1		······································						1	1										
Image: and state databases relations budget stelling annual annual state databases relations budget stelling annual annual state databases budget stelling budget stelling <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>3</td></th<>																					3
a - A Data of the second secon	Revenues & Benefits - RAID log	Active	Failure to meet collection targets in respect of council tax & business rates	Collection fund budget setting	£55m Council Tax collected	Medium	High	Red	Ensure a robust recovery strategy Adequate resources	Medium	High	Red	Business 11/0 Finance	5/21 Peter Grace	Buki Adekoya, Kit Wheeler			Т	RUE Yes	. Yes	
addhole eigener hawle coloring adhole tag an a record and an ach and			- angle of the second s		COOm Duration on the anti-stand				- Promote CTR												
addhole eigener hawle coloring adhole tag an a record and an ach and	Waste - RAID log	Active	Government's Environment Rill procession	Unless the apvernment	Annually Not known. Althrunh the	Medum	High	Red	Responding to government consultations making it clear we are extremely concerned	d Medium	Medium	Yelow	Technical 2000	5/21 Mike Henworth	Cameron Morieu				RUE Y~	Vec	6
addhole eigener hawle coloring adhole tag an a record and an ach and	······ ···· ···· ···· ···· ···· ·······		mandatory service changes that could	reimburses all the council's lost	government says any changes will				about the proposals. Working with the East Sussex Joint Waste Partnership				Finance								
subtrates such as the count. For example the system set is count. For sensity to subtrate collectors, and herbits collectors, and herbits sensitive fragment additional status fram of example sensitive frameworks an optimal sensitive sensi sensitive sensitive sensitive sensitive sensitive sensiti		1	additional expense for waste collection	associated with such changes, on	are generally sceptical about this.				Bill.	1	1										
aeedy tool visions conductors, and herbits spratial enclosed conductors rather than or exclusions and the result of the conductors of the result of t			authorities such as this council. For example free garden waste collections.	an ongoing basis, waste services will require significant additional											1						
after that our existing popular co- ningled service.			weekly food waste collections, and	revenue and capital funding.											1						
100000000000000000000000000000000000000			rather than our existing popular co-												1						
			minged service.					1													2